



Western College of Veterinary Medicine

Procedures for Concerns with Veterinary Student Professional Behaviour

Effective Date: September 2018

1. PURPOSE

The purpose of the *Procedures for Concerns with Veterinary Student Professional Behaviour* is to articulate the implementation of the *Regulations on Student Academic Misconduct* and <u>Standard of Student Conduct in Non-Academic Matters and Regulations and Procedures for Resolution of Complaints and Appeals</u> within the WCVM. This provides transparent processes for responding to concerns of lapses in professional behaviour by veterinary students. It is the expectation that veterinary students as junior colleagues and members of the veterinary profession are held accountable to the same standards as professionals in the veterinary field. The Procedures are intended to be consistent with the Saskatchewan Veterinary Medical Association and the Canadian Veterinary Medical Association Code of Ethics. Specifically both veterinary students and clinical faculty will be expected to adhere to the same principles of professionalism.

2. SCOPE

These procedures apply to instances where undergraduate students registered in the Doctor of Veterinary Medicine (DVM) program at the University of Saskatchewan until the point of graduation, (irrespective of the geographically distributed site to which they are currently assigned) who engage in behaviour which is generally recognized as being unprofessional.

3. **DEFINITIONS**

Reporter: a person who submits a report of unprofessional behaviour. Typically this will be a Lecturer, Laboratory coordinator, or a Rotation coordinator. This may also include a staff member in the WCVM or a rotation supervisor at a private veterinary clinic or another student.

Respondent: a person alleged to have engaged in unprofessional behavior. This will typically be an undergraduate student registered in the DVM program at the University of Saskatchewan. This may also include students from other Veterinary schools who are participating in a visiting clinical elective in the WCVM at the University of Saskatchewan. Unprofessional behavior of veterinary students on visiting clinical electives will be reported to the Associate Dean Academic at the student's home institution for management.

Minor Incident: an incident that has minimal consequence. Examples of unprofessional behaviour include but are not limited to:

- Submitting an assignment late
- Arriving late for a mandatory laboratory or clinical learning experience
- Missing a mandatory session
- Presenting an appearance that may not be perceived by clients as professional on a clinical placement
- Using language in email, assignment or other communication that may be overly casual or may be perceived as otherwise inappropriate or disrespectful
- Receiving or responding to feedback inappropriately
- Failing to promptly return phone calls and emails, or other communication unrelated to patient care
- Incidents of academic misconduct in which the reporter perceives that the student's misconduct was minor and unintentional, due to a lack of understanding of expectations, rather than intentional

Major Incident: an incident that has the potential for serious consequences. Examples of unprofessional behaviour include but are not limited to:

- Failing to return phone calls and emails when patient care may be compromised
- Not responding to call for assistance (when on call or expected to be available)
- Failing to communicate, in a timely manner, absences due to illness or other reason
- Most incidents of academic misconduct, including lying or misrepresenting himself/herself including instances of academic dishonesty such as taking credit for someone else's ideas, plagiarism, cheating and falsifying information (research data, grades, assessment results)
- Posting patient information on a social networking website
- Sharing patient information in a public space
- Engaging in inappropriate and/or offensive communication with colleagues
- Inappropriate communication whether on social media/ internet, in person or other
 means including shaming others publicly, exhibiting uncontrolled anger; displaying
 inappropriate pictures from research, education or clinical settings through social
 media;
- Inappropriate communication may also include the use of unacceptable words, images, or actions such as profane or disrespectful language; inappropriate labels or namecalling; patronizing and insulting remarks; intimidating gestures by slamming doors or throwing things;
- Uncooperative behaviors, whether intentional or not, such as repeated refusals to comply with known and accepted practice standards;
- Refusal to work collaboratively with colleagues, staff and patients;
- Breaching the SVMA Code of Ethics
- Providing false information to the college appended by your signature

Critical Incident: an incident which has direct harmful consequences or is an egregious breach of well-recognized standards. Examples include but are not limited to:

- Physically or sexually assaulting anyone
- Being sexually inappropriate with a client or co-worker
- Unwelcome and inappropriate verbal, written, graphic or physical conduct, or coercive behavior, where the behavior is known or reasonably ought to be known to be unwelcome
- Unauthorized release of confidential information
- Inappropriately accessing or using a co-worker, learner, research participant or patient's personal information

4. GUIDING PRINCIPLES

In the teaching and learning of Veterinary Medicine, professionalism is a core academic competency and is continuously being assessed throughout the undergraduate medical education program. Clinical courses include professionalism as a component to be taught and assessed. These procedures are not intended to override course-related assessment processes or documentation. The primary intention of these procedures is to provide an effective mechanism for the early identification of students who need assistance with their professional development so that appropriate remediation can be implemented in support

of their successful completion of the program. They should be considered when unprofessional conduct is identified that is outside the developmental norms for a student's cohort. The secondary intention of these procedures is to assist with crucial academic decisions when remediation is unsuccessful or inappropriate.

These procedures cover most allegations of unprofessional behaviours that occur in academic or clinical settings or other work placements, or that are related to the student's area of professional study and are informed by the following guiding principles:

Respect for others

Professionals demonstrate consideration and respect for others including patients, their families and support persons, colleagues, classmates, teachers, other professionals and the public.

- We don't allow our conduct to negatively impact on others' learning or clinical activities
- We don't discriminate against others on the basis of such grounds as age, race, colour, ancestry, place of origin, ethnicity, political beliefs, religion, marital status, family status, physical or mental disability, sex, sexual orientation or gender identity
- We demonstrate respect for the dignity and rights of clients and their families or support
 persons, taking into account their diversities, both in their presence and in discussion with
 other members of the health care team
- We accept and promote client autonomy in decision---making, and when the client lacks capacity, we consult with and appropriately take direction from surrogate decision--makers
- We respect the personal boundaries of others and refrain from making unwanted or inappropriate romantic or sexual overtures towards others
- We communicate respectfully with others both verbally and in writing
- We respect the privacy and confidentiality of those to whom we owe that duty

Honesty and integrity

Professionals demonstrate adherence to the highest standards of personal, professional and academic honesty and integrity.

- We communicate truthfully with others verbally and in writing
- We don't falsify documents or records
- We acknowledge and manage conflicts of interest appropriately, avoiding conflicts of interest, real or apparent, whenever there is potential detriment to others
- We admit and disclose errors
- We make accurate records of conversations, histories, physical findings and other information pertinent to patient care
- We don't engage in plagiarism, nor do we give or receive assistance during an examination or in completion of an assignment unless such is expressly permitted
- We conduct research in an ethical manner, analyzing and reporting results accurately and fairly
- We credit the ideas and work of others appropriately and fairly

Compassion and empathy

Professionals demonstrate compassion and empathy for those in distress and especially for clientss, their families and support persons.

- We demonstrate effective listening
- We are aware of and respectful of others' differences and respond appropriately to their needs
- We show compassion and provide support for clients, their families and support persons dealing with illness and/or dying and death

Duty and responsibility

Professionals acknowledge their duties to patients, their profession and society and accept the responsibilities that flow from these duties.

- We attend to patients' best interests and wellbeing as the first priority
- We work cooperatively with others for the benefit of our patients and contribute to a healthy working environment for all
- We make equitable and prudent use of health care resources under our control
- We are responsible to society for matters relating to public health
- We recognize and adhere appropriately to policies, codes, guidelines and laws that govern
 us and our work
- We participate in the process of self---regulation of the profession
- We address misconduct, incompetence or behaviours that put patients or others at risk
- We share resources and expertise, and assume responsibility for our portion of a fairly distributed workload; where issues of fair distribution arise, we act most immediately in the patient's best interests, and seek to resolve issues of fairness through appropriate channels
- We respond in an appropriate, non---judgmental and non---demeaning manner when our expertise is sought
- We don't take advantage of colleagues, learners, patients, their families or support
 persons or others for emotional, financial, sexual or other personal purposes, and we
 conduct research and educational activities with these groups only with appropriate
 informed consent
- We fulfill commitments, meet deadlines and are punctual particularly where these behaviours have significant impact on others; where we're unable to do so, we communicate appropriately to mitigate any negative impacts
- We engage in lifelong learning, maintain clinical competence and strive for continuous quality improvement
- We take appropriate and necessary responsibility for our personal health and well---being
- We recognize our own limitations and seek assistance appropriately
- We display dress, behaviour and demeanor in the educational and healthcare setting in keeping with appropriate pedagogical, clinical or safety standards

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5. RESPONSIBILITIES

The Associate Dean, Academic is responsible for the oversight and implementation of the *Procedure for Concerns with Veterinary Student Professional Behaviour*.

6. SPECIFIC PROCEDURE

6.1 Reporting a Minor Incident

Many cases of alleged unprofessional conduct on the part of students result from misunderstanding or lack of familiarity with the expected standards. Examples of minor incidents are indicated in 3.0 Definitions. A case of this kind can often be addressed through an informal meeting with the student (respondent) by a reporter who first identifies the issue (Appendix A). Generally, a conversation and feedback may be sufficient, although it may also be reasonable to expect that the student will address the issue in a manner mutually agreed upon. The reporter will document the discussion with the student and complete an Informal Discussion Form. The student will be provided a copy in order to document their understanding of the discussion. The Informal Discussion Form will be submitted to the Associate Dean responsible for the student who will maintain a confidential file of these forms.

At the end of the Academic Year the Associate Dean, will review the Informal Discussion Forms that had been incurred by the students that have not met the threshold for a Professionalism Concern Form. This would include students who have received 2 or less Informal Discussion Forms. This information will not be forwarded to subsequent Chairs of the Year Teachers Committees but may be used to identify a pattern of behaviour. Should a pattern of behaviour be identified, the student will be contacted by the Associate Dean.

If a student incurs multiple (3 or more) Informal Discussion Forms of a similar type (e.g. late assignments) or multiple (3 or more) Informal Discussion Forms of different types (e.g. 1 late assignment, 1 episode of being late for a lecture and 1 missed mandatory session), then the Associate Dean will meet with the student. The Associate Dean will document the meeting and will complete a Professionalism Concern Form. The student will have an opportunity to include a comment in the Report. The Report will be placed on the student's File. No further action will occur at that time.

If a student incurs a subsequent minor incident after receiving a Professionalism Concern Form the Associate Dean will submit a second Professionalism Concern Form. The Associate Dean, Academic will inform the student that a consultation about the matter will be made to the Professionalism Panel. The Panel will meet to determine whether a Formal Professionalism Hearing is required. If the Panel determines that a Formal Hearing is not required, the student will be notified and the student will have a meeting with the Associate Dean. The student will receive a note indicating the discussion and identified plan resulting from the meeting. If the Panel determines that a Formal Hearing is required, then the student will be notified and a Hearing will be held. The process for a Formal Hearing of the Professionalism Panel is described in 6.4 The Panel's decision and recommendations will be communicated to the Associate Dean.

6.2 Reporting a Major Incident

A Major Incident is one that has the potential for serious consequences to patients, peers, staff and faculty. A Major Incident may also include incidents that have the potential to damage the reputation of the WCVM. Examples of Major Incidents can be found in 3.0 Definitions. The procedure for reporting a Major Incident is shown in Appendix B. When a student is alleged to have engaged in a Major Incident, the reporter submits an Informal Discussion Form to the Associate Dean, who subsequently meets with the student to discuss the incident. The Associate Dean will document the meeting and will complete a Professionalism Concern Form. The student will have an opportunity to include a comment in the Report.

The Associate Dean will inform the student that a consultation about the matter will be made to the Professionalism Panel. The Panel will meet to determine whether a Formal Professionalism Hearing is required. If the Panel determines that a Formal Hearing is not required, the student will be notified and student will have a meeting with the Associate Dean. If the Panel determines that a Formal Hearing is required, then the student will be notified and a Hearing will be held. The process for a Formal Hearing of the Professionalism Panel is described in 6.4. The Panel's decision and recommendations will be communicated to the Associate Dean.

6.3 Reporting a Critical Incident

A Critical Incident is an incident which has direct harmful consequences or is an egregious breach of well-recognized standards. Because of the nature of the incidents as evidenced by the examples identified in 3.0 Definitions, the reporting of a Critical Incident is anticipated to follow most closely the processes utilized in the University of Saskatchewan Regulations on Student Academic Misconduct (2017) and Standard of Student Misconduct in Non-Academic Matters and Regulations & Procedures for Resolution of Complaints and Appeal (2016).

The procedure for reporting a Critical Incident is shown in Appendix C. When a student is alleged to have engaged in a Critical Incident, the reporter submits a Professionalism Concern Form to the Associate Dean, who will then file a formal complaint pursuant to the University of Saskatchewan Regulations on Student Academic Misconduct (2017) and Standard of Student Misconduct in Non-Academic Matters and Regulations & Procedures for Resolution of Complaints and Appeal (2016). In the former case the Professionalism Panel will serve as the WCVM's Hearing Board as designated by the Dean, while in the latter the complaint is adjudicated by the University Secretary who may convene a Formal Hearing before the Senate Hearing Board. The relevant university-level regulations are as follows:

- University of Saskatchewan Regulations on Student Academic Misconduct (2017)
- University of Saskatchewan Standard of Student Misconduct in Non-Academic Matters and Regulations & Procedures of Complaints and Appeal (2016)

If the Critical Incident has the potential to significantly impact the safety or wellbeing of others, particularly patients, the Associate Dean Clinical Programs, may interrupt the participation of the student in clinical activities pending investigation of the allegations. In such cases, the Professionalism Panel would proceed as quickly as possible and, as soon as safety is established, would communicate to the Associate Dean, Clinical Programs that the

student can resume clinical activities.

6.4 Process for a Formal Hearing of the Professionalism Panel

All Panel proceedings should be based on sound principles to ensure a fair hearing within a reasonably short period of time. The respondent is to be treated as innocent until proven guilty and there must be the both the perception and reality that all hearings are fair and transparent. The primary goal of the process should be educational, leading to the successful remediation of unprofessional conduct and the subsequent successful completion of the program.

The Panel is to receive the evidence, determine the validity of the allegation and, if warranted, determine, implement and monitor appropriate remedial action. The Panel will also determine whether there should be academic repercussions. Where possible, the Panel will meet within four weeks from receipt of the Professionalism Concern Form.

The Associate Dean will write to the respondent as soon as possible advising him/her of the allegation, the date and place of his/her meeting with the Panel and the Panel membership so that potential conflicts of interest can be identified. This notice will consist of both a letter to the respondent's current postal address on file with the University and an email to the respondent's usask email account. The respondent will be provided with approximately 2 weeks' notice of the meeting date.

All information provided to the Panel in writing in advance of the meeting by any party should be shared in advance with the other parties appearing before the Panel in advance of the meeting.

The Professionalism Panel is composed of a chairperson (an ex-officio member of the Dean's Office) and three members of the faculty of the college, at least two of whom will be a DVM. The Professionalism Panel is appointed by the Dean, to staggered three-year terms, and may be re-appointed for a second term. It is recommended that at least one Panel member be experienced in the assessment of professionalism through prior or current participation in relevant activities of the SVMA. The Panel maintains its own records, separate from respondents' academic files.

The Associate Dean, Academic, in consultation with the WCVSA executive, will appoint to the Professionalism Panel 1 student from each of the 4 years of the DVM program. Only 2 students will sit on the panel for a hearing. The selection of the student may be challenged by the respondent if there is reasonable apprehension of bias or conflict of interest. Further, the respondent may choose to waive the requirement for student representation.

The Panel will meet with the respondent and the reporter at the same time. The Panel may, at its discretion, meet with any other person who, in the opinion of the board, can provide relevant evidence bearing on the matter. The Panel may set its own procedures. A suggested order of proceeding is as follows: The reporter outlines the evidence before the Panel followed by questions and points of clarification asked by the Panel members. The respondent is then allowed to express his/her side of the question followed again by questions and points of clarification asked by the Panel members. Questions for clarification purposes may then also be

asked through the Panel chair by the respondent and by the reporter. After all questions have been answered and all points made, the Panel will meet in camera to decide on the question of validity and, if valid, an appropriate response/remediation plan. The decision and plan, if applicable, will be communicated to the respondent and the reporter in writing as soon as is possible after the hearing. The respondent and the reporter will be advised that either may appeal by the process identified in Section 6.5.

At the hearing, the respondent has the right to be accompanied by another person of his/her choice. The Office of Student Services is available for this purpose, but the respondent may make a different choice. This may include a class representative who may serve as support or character reference.

Similarly, the reporter may be accompanied by a person of his/her choice. On request, the Associate Dean will provide information and assistance in the identification of a suitable escort who is familiar with the procedures associated with this policy.

If the respondent does not respond to the written/email notification of the hearing, or refuses to appear before the Panel, or does not attend the hearing, the Panel has the right to proceed with the hearing. It is obviously in the respondent's interests to be present for the hearing, but the Panel should not be prevented from holding a hearing because the respondent has not appeared.

When the reporter is a not a member of the university community, and with the agreement of the Panel members, the respondent may waive the requirement that the reporter be present in person; this assumes that the written documentation is clear and uncontested. In addition, a teleconference or a videoconference may be considered.

In circumstances in which the reporter is particularly vulnerable, the Chair of the Professionalism Panel may, at his/her discretion, permit the reporter to name a proxy to act on the reporter's behalf.

When a set of circumstances has led to allegations of unprofessional conduct against two or more respondents, the investigation may include an opportunity for any or all of the respondents to be interviewed separately. In a case where the unprofessional conduct is ascribed to a group of students, the Panel will try to determine if one person is responsible, or whether varying degrees of responsibility can be delineated. If individual responsibility cannot be determined, the whole group may be sanctioned.

If a majority of members of a Panel conclude that the allegation of unprofessional conduct is supported by the evidence before the Panel, it may recommend one or more of the following responses:

- that a remediation plan specific to the issues at hand be implemented, to be developed and monitored by the Panel;
- that there be a referral for assessment of possible medical and/or psychosocial issues at play, to be reported back to the Panel for further action and/or referral as necessary;

- that there be a record of the event(s) placed in the respondent's academic file for use in the Medical Student Performance Record;
- that the respondent be required to repeat the year of the DVM program during which the unprofessional conduct was identified;
- that the respondent be suspended from the program for a specified period of time;
- that the respondent be expelled from the University; or
- that the conferral of a degree, diploma or certificate be postponed, denied or revoked.

When determining the appropriate response, the Panel will take into account responses imposed for similar unprofessional conduct as recorded by the Associate Dean, Academic, as well as any record of previous reports of unprofessional conduct by the respondent(s). It is intended that most incidents be addressed in a remedial fashion, without adverse impact on the respondent's academic progress or record. However, repeated and refractory unprofessional conduct, or single incidents of particularly egregious conduct, may lead to the recommendation for academic repercussions as delineated above.

The chairperson of the Panel will prepare a report of the board's deliberations which will summarize the evidence on which the board based its conclusion that unprofessional conduct occurred and state the recommended response(s). Not later than 15 days after the Panel has completed its deliberations, the chairperson will deliver a copy of the report to the following persons:

- to the respondent;
- to members of the Panel
- to the Associate Dean, Academic;
- to the Registrar of the University of Saskatchewan, only if it is the decision of the Panel to recommend academic repercussions.

When a Panel concludes that an allegation is not supported by the evidence, the report will so state. A recommendation of a Panel is deemed to have been adopted unless it is appealed.

6.5 Appeals Process

A respondent who has appeared before the Professional Panel for Minor or Major Incidents and who has had an action recommended may appeal the recommendation of the Professionalism Panel by delivering a notice of appeal to the Associate Dean Academic by 15 days from the date a copy of the Panel report was delivered to the respondent. The Associate Dean Academic will send a request to the Chair of the Academic Appeals Committee to hear the appeal. The Academic Appeals Committee will hear the appeal within 15 days to consider the appeal.

A respondent or complainant who has appeared before the Professionalism Panel as the Hearing Board pursuant to the University of Saskatchewan Regulations on Student Academic Misconduct (2017) may appeal recommendations of the Panel by delivering to the University Secretary a written notice of appeal within 30 days from the date a copy of the hearing board report was delivered to the person.

A respondent or complainant who has appeared before the Senate Hearing Board pursuant to the University of Saskatchewan Standard of Student Misconduct in Non-Academic Matters and Regulations & Procedures of Complaints and Appeal (2016) may appeal recommendations of the Senate Hearing Board by delivering to the University Secretary a written notice of appeal within 30 days from the date a copy of the hearing board report was delivered to the person.

6.6 Professionalism Files

Personal files are securely stored, in physical or electronic format, in the office of the Associate Dean, Academic. They are retained for the entire duration of a veterinary student's academic program and are destroyed two years after a student's graduation, dismissal, withdrawal or death.

6.7 Communicating the Procedures

The WCVM will communicate the Procedure for Concern with Veterinary Student Professional Behaviour to faculty, staff, and students by ensuring that up-to-date versions of this procedure is publically available on the college website.

Furthermore, the Students Services Office shall further communicate this procedure by providing a written copy of this document to medical students in their first-year orientation package.

7. FORMS/TEMPLATES TO BE USED

Informal Discussion Form

Professionalism Concern Form

Appendix A – Procedures for Concerns with Professional Behaviour Minor Incident

Appendix B – Procedures for Concerns with Professional Behaviour Major Incident

Appendix C – Procedures for Concerns with Professional Behaviour Critical Incident

8. INTERNAL AND EXTERNAL REFERENCES

8.1 Internal References

Regulations on Student Academic Misconduct

<u>Standard of Student Conduct in Non-Academic Matters and Regulations and Procedures for Resolution of Complaints and Appeals</u>

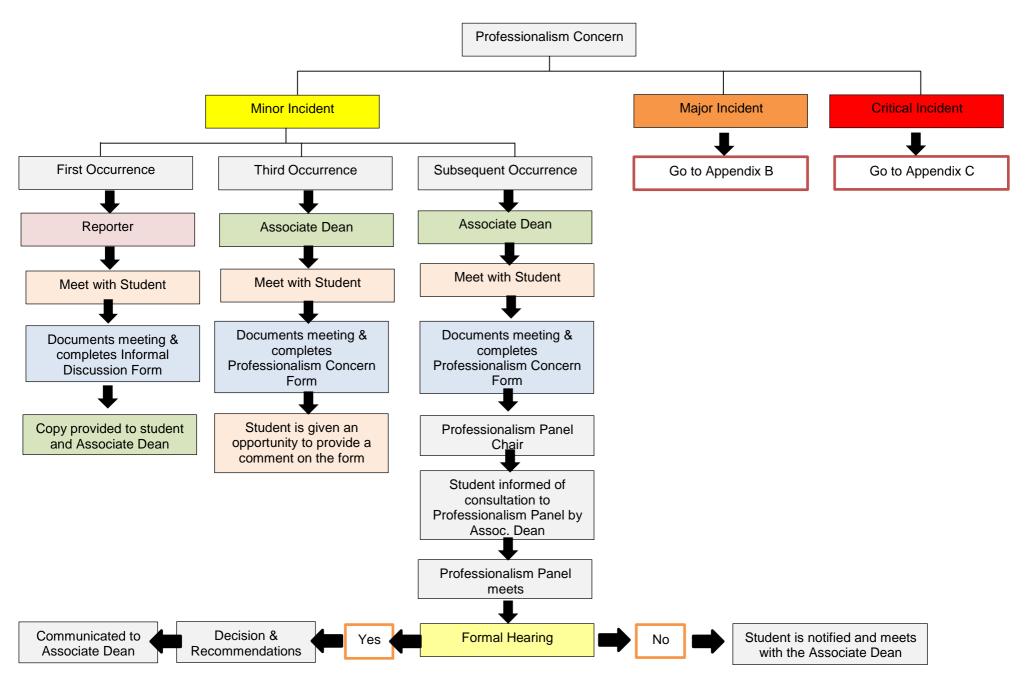
8.2 External References

Dalhousie Medical School Professionalism Committee Professionalism Policy

Queen's University Undergraduate Medical Education Student Professionalism Policy

SVMA Code of Ethics

APPENDIX A: Procedures for Concerns with Student Professional Behaviour



APPENDIX B: Procedures for Concerns with Student Professional Behaviour - Major Incident Reporter Submits an Informal Discussion Form to the Associate Dean Associate Dean Meet with Student Documents meeting & completes Professionalism Concern Form Student is given an opportunity to provide a comment on the form Professionalism Panel Chair Student informed of consultation to Professionalism Panel by Assoc. Dean Professionalism Panel meets Communicated to Decision & Formal Hearing Student is notified and meets Yes No Recommendations Associate Dean with the Associate Dean

APPENDIX C: Procedures for Concerns with Student Professional Behaviour - Critical Incident

